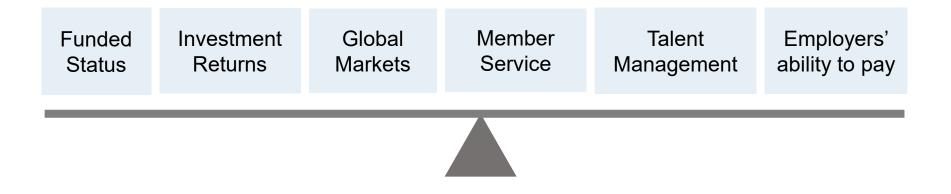
### State of the System

Marcie Frost Chief Executive Officer

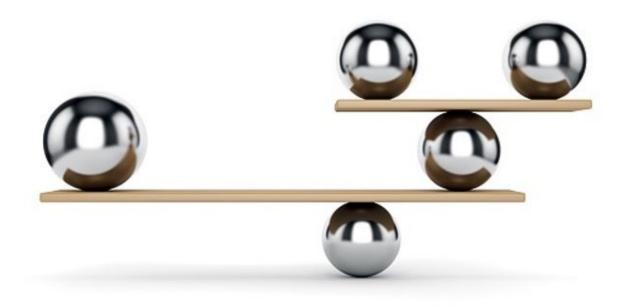
Michael Cohen Interim Chief Operating Investment Officer Scott Terando Chief Actuary

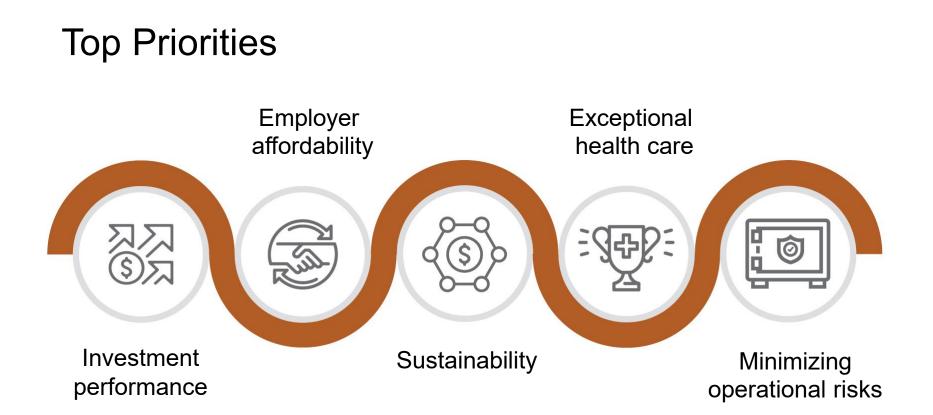


#### Key Indicators Health of the System

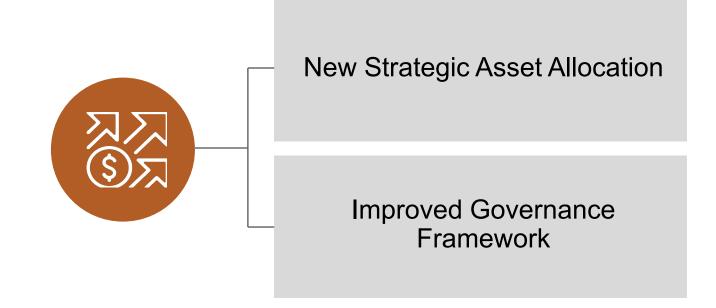


#### Key Financial Indicators Navigating Market Uncertainty





#### Top Priorities Investment performance

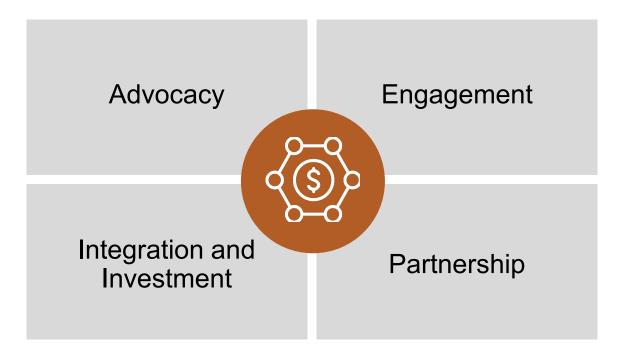


### Top Priorities Employer Affordability

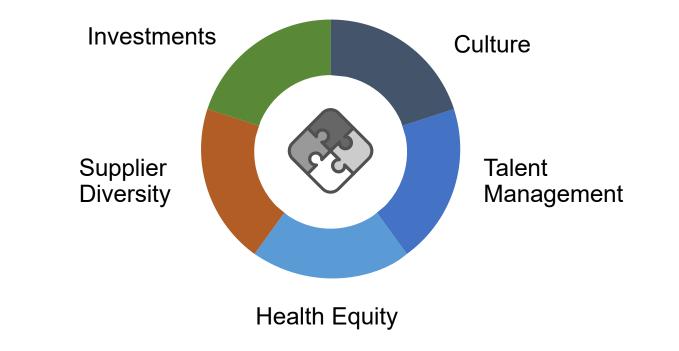


#### CalPERS Stakeholder Forum 2023

#### Top Priorities Sustainable Investing Approach



### Expanding Diversity & Inclusion Five Focus Areas



## 2023 Outlook

- Increased focus on private markets to maximize investment returns
- Enhancing investment innovation and resiliency amid continued market volatility
- Navigating continued pressure for divestment and anti-ESG rhetoric
- Health care costs, quality and equity
- Enhanced services for members and employers

#### Our Commitment

Access	Listen
to CalPERS leadership	and solicit feedback
<b>One Message</b>	<b>Tools</b>
to all stakeholders	to inform decisions

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# Questions