

## BERKELEY CENTER FOR HEALTH TECHNOLOGY

# Changes in Patient Volumes, Allowed Charges, Consumer Cost Sharing, and CalPERS Payments for Orthopedic Surgery Associated with Reference Pricing

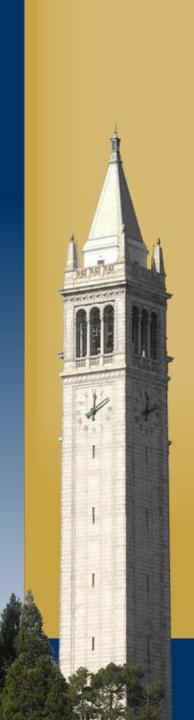
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#### **Outline**

- Study Design
- Results
  - Choice of hospital (market shares)
  - Hospital pricing per case
    - Value Based Purchasing Design (VBPD) facilities
    - Non-VBPD facilities
  - Consumer cost sharing per case
  - Total savings to CalPERS



#### **Study Design**

- Outcome measures:
  - Change in consumer choice of hospital
  - Change in hospital pricing
  - Change in consumer cost sharing
  - Change in expenditures for CalPERS
- Data: facility claims for CalPERS Anthem PPO enrollees
- Control group: non-CalPERS Anthem enrollees
- Dates studied: 2008-2012
- Econometric adjustment for demographics, disease severity, hospital markets



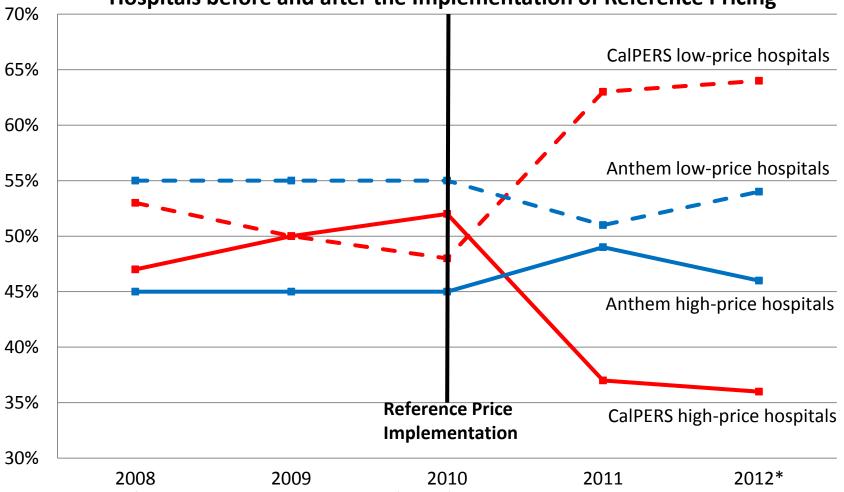
# Volume of Knee and Hip Replacement Surgery in VBPD Facilities and non-VBPD Facilities: 2008-2012

|                                 | 2008 | 2009 | 2010 | 2011 | 2012* |
|---------------------------------|------|------|------|------|-------|
| CalPERS Anthem Enrollees        |      |      |      |      |       |
| Total number of patients        | 402  | 428  | 485  | 447  | 278   |
| Patients in VBPD facilities     | 214  | 214  | 231  | 280  | 178   |
| Patients in non-VBPD facilities | 188  | 214  | 254  | 167  | 100   |
| Non-CalPERS Anthem Enrollees    |      |      |      |      |       |
|                                 |      |      |      |      |       |
| Total number of patients        | 1824 | 1685 | 1786 | 1801 | 1108  |
| Patients in VBPD facilities     | 1009 | 934  | 984  | 919  | 596   |
| Patients in non-VBPD facilities | 815  | 751  | 802  | 882  | 512   |

<sup>\*</sup>Through September 2012 only.

VBPD: Value Based Purchasing Design facility

Percentage of Surgery Patients Choosing Low-Priced and High-Priced Hospitals before and after the Implementation of Reference Pricing



Source: California Public Employees Retirement System (CalPERS) and Anthem Blue Cross.

<sup>\*</sup>Through September of 2012 only.

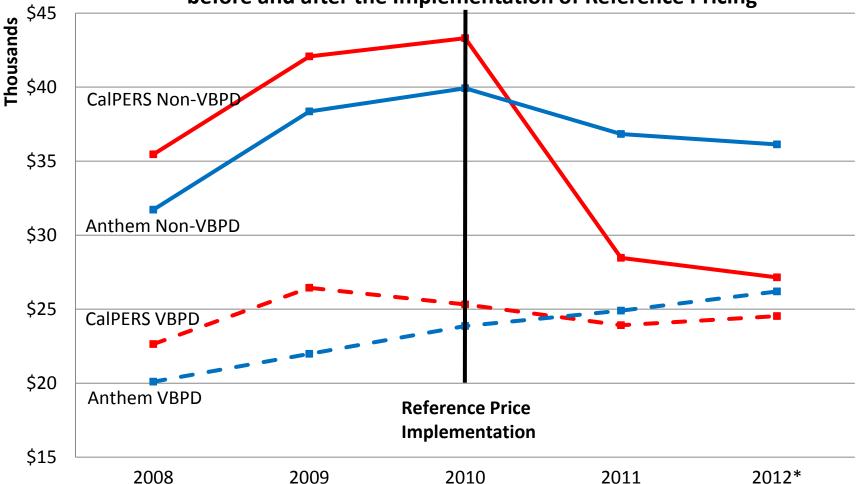


# Prices Charged for Knee and Hip Replacement Surgery in VBPD Facilities and non-VBPD Facilities: 2008-2012

|                              | 2008   | 2009   | 2010   | 2011   | 2012*  |  |  |  |
|------------------------------|--------|--------|--------|--------|--------|--|--|--|
| CalPERS Anthem Enrollees     |        |        |        |        |        |  |  |  |
| All facilities               | 28,636 | 34,260 | 34,742 | 25,611 | 25,471 |  |  |  |
| VBPD facilities              | 22,640 | 26,449 | 25,324 | 23,910 | 24,528 |  |  |  |
| Non-VBPD facilities          | 35,461 | 42,072 | 43,308 | 28,465 | 27,149 |  |  |  |
| Non-CalPERS Anthem Enrollees |        |        |        |        |        |  |  |  |
| All facilities               | 25,295 | 29,280 | 31,072 | 30,739 | 30,783 |  |  |  |
| VBPD facilities              | 20,102 | 21,984 | 23,858 | 24,897 | 26,192 |  |  |  |
| Non-VBPD facilities          | 31,724 | 38,354 | 39,923 | 36,826 | 36,127 |  |  |  |

<sup>\*</sup>Through September 2012 only. VBPD: Value Based Purchasing Design facility

Prices for Knee and Hip Replacement Surgery in California Hospitals before and after the Implementation of Reference Pricing



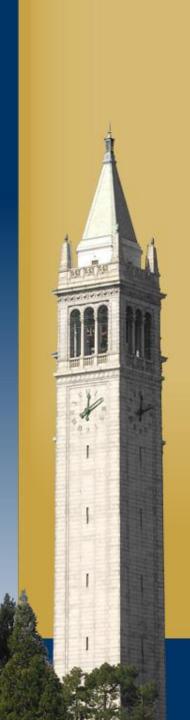
Source: California Public Employees Retirement System (CalPERS) and Anthem Blue Cross. All prices in 2011 dollars. VBPD: Value Based Purchasing Design. \*Through September of 2012 only.



# Consumer Cost Sharing for Knee and Hip Replacement Surgery in VBPD Facilities and non-VBPD Facilities: 2008-2012

|                              | 2008  | 2009  | 2010  | 2011  | 2012* |  |  |  |
|------------------------------|-------|-------|-------|-------|-------|--|--|--|
| CalPERS Anthem Enrollees     |       |       |       |       |       |  |  |  |
|                              |       |       |       |       |       |  |  |  |
| All facilities               | 2,100 | 2,327 | 2,571 | 1,954 | 2,087 |  |  |  |
| VBPD facilities              | 1,777 | 1,624 | 1,766 | 1,704 | 2,071 |  |  |  |
| Non-VBPD facilities          | 2,468 | 3,027 | 3,304 | 2,373 | 2,117 |  |  |  |
| Non-CalPERS Anthem Enrollees |       |       |       |       |       |  |  |  |
| All facilities               | 1,764 | 1,902 | 1,893 | 1,923 | 2,476 |  |  |  |
| VBPD facilities              | 1,895 | 1,988 | 1,913 | 2,021 | 2,520 |  |  |  |
| Non-VBPD facilities          | 1,602 | 1,790 | 1,869 | 1,819 | 2,424 |  |  |  |

<sup>\*</sup>Through September 2012 only. VBPD: Value Based Purchasing Design facility



# CalPERS savings, compared to what would have been paid without Reference Pricing

2011 : -19.6% (\$2.8 million)

2012 : -18.6% (\$2.7 million)

Cumulative savings: \$5.5 million



### **Decomposition of Savings**

- 2011 : \$2.8 million
  - 15.4% due to market share growth at VBPD hospitals
  - 84.6% due to reduction in prices (both VBPD and non-VBPD hospitals)
- 2012 : \$2.7 million
  - 12.9% due to market share growth at VBPD hospitals
- 87.1% due to reduction in prices (both VBPD and non-VBPD hospitals)



#### **Conclusions and Implications**

- Reference pricing induces enrollees to use lowerpriced facilities
- But the bigger effect is on hospital prices
  - High priced hospitals dramatically reduce prices
  - Low priced hospitals slightly reduce prices
- Major reductions achieved in average expenditures
  - CalPERS payments (\$5.5 million)
  - Enrollee cost sharing per case reduced in non-VBPD facilities, but statistically flat in VPBD facilities
- Hospital pricing changes are larger than expected, suggest that hospitals perceive CalPERS initiative as bellwether of larger trends in private purchasing
- It is important to change financial incentives facing consumers (cost sharing) and not just rely on direct price negotiations with providers