

MEETING  
STATE OF CALIFORNIA  
PUBLIC EMPLOYEES' RETIREMENT SYSTEM  
BOARD OF ADMINISTRATION  
FINANCE & ADMINISTRATION COMMITTEE

CALIFORNIA PUBLIC EMPLOYEES' RETIREMENT SYSTEM  
FECKNER AUDITORIUM  
LINCOLN PLAZA NORTH  
400 P STREET  
SACRAMENTO, CALIFORNIA

TUESDAY, SEPTEMBER 19, 2023

8:30 A.M.

JAMES F. PETERS, CSR  
CERTIFIED SHORTHAND REPORTER  
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APPEARANCES

COMMITTEE MEMBERS:

Lisa Middleton, Chairperson

David Miller, Vice Chairperson

Fiona Ma, represented by Patrick Henning

Jose Luis Pacheco

Ramón Rubalcava

Theresa Taylor

Yvonne Walker

BOARD MEMBERS:

Malia Cohen (Remote)

Eraina Ortega

Kevin Palkki

Mullissa Willette

STAFF:

Marcie Frost, Chief Executive Officer

Doug Hoffner, Chief Operating Officer

Matthew Jacobs, General Counsel

Michele Nix, Acting Chief Financial Officer

Scott Terando, Chief Actuary

Julian Robinson, Senior Pension Actuary

Dallas Stone, Chief, Operations Support Services Division

Kerry Worgan, Supervising Pension Actuary

APPEARANCES CONTINUED

ALSO PRESENT:

Steven Hill, FairVote (Remote)

James McRitchie

Charles Weber (Remote)

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PROCEEDINGS

1  
2 CHAIRPERSON MIDDLETON: Good morning. I call to  
3 order the Finance and Administration Committee meeting of  
4 September 19, 2023. The first order of business is to  
5 call roll.

6 BOARD CLERK TRAN: Lisa Middleton?

7 CHAIRPERSON MIDDLETON: Present.

8 BOARD CLERK TRAN: David Miller?

9 VICE CHAIRPERSON MILLER: Here.

10 BOARD CLERK TRAN: Patrick Henning for Fiona Ma?  
11 Jose Luis Pacheco?

12 COMMITTEE MEMBER PACHECO: Present.

13 BOARD CLERK TRAN: Ramón Rubalcava?

14 COMMITTEE MEMBER RUBALCAVA: Here.

15 BOARD CLERK TRAN: Theresa Taylor?

16 COMMITTEE MEMBER TAYLOR: Here.

17 BOARD CLERK TRAN: Yvonne Walker?

18 COMMITTEE MEMBER WALKER: Here.

19 CHAIRPERSON MIDDLETON: All right. Thank you.  
20 Our next order of business is the executive report.  
21 Michele Nix.

22 ACTING CHIEF FINANCIAL OFFICER NIX: Good  
23 morning, Madam Chair and members of the Committee.  
24 Michele Nix, CalPERS team member.

25 Each year in July, employers have the opportunity

1 to prepay their annual unfunded accrued liability in one  
2 lump sum to save interest. We offer this incentive,  
3 because investing employer contributions earlier in the  
4 fiscal year provides a longer period of time to earn the  
5 expected 6.8 percent investment return.

6 This year, 65 percent of our agencies made a lump  
7 sum prepayment totaling just over \$3.3 billion. Last  
8 year, I reported that 79 percent of the agencies made a  
9 prepayment and this year it's 65 percent. The decrease is  
10 due to an increase in fully funded plans. This is because  
11 of the 2020 -- 2021 investment gain of 21.3 percent.

12 Excuse me.

13 There were 20 fully funded employers in 19-20  
14 jumping to 200 and 2021. With more fully funded plans,  
15 there are fewer agencies requiring the UAL prepayment.

16 The agenda before you today has three information  
17 items. The annual actuarial valuation of the TAP, or the  
18 Terminated Agency Pool, CalPERS Board election methods and  
19 stakeholder engagement, and an overview of the impact of  
20 investment returns on employer contributions.

21 The next Finance and Administration Committee  
22 meeting is scheduled November 15th, 2023 here in  
23 Sacramento. The November agenda includes the 22-23  
24 mid-year budget revisions and the 22-23 basic financial  
25 statements.

1 Thank you, Madam Chair. That concludes my  
2 report. I'll be pleased to take your questions.

3 CHAIRPERSON MIDDLETON: All right. Are there any  
4 questions?

5 All right. Thank you. Then we'll move on to  
6 Item 3, which is the action consent items. Is there any  
7 item to be pulled?

8 COMMITTEE MEMBER PACHECO: Move approval.

9 COMMITTEE MEMBER TAYLOR: Second.

10 CHAIRPERSON MIDDLETON: Seeing none. Move  
11 approval and second.

12 All in favor, please say aye?

13 (Ayes).

14 CHAIRPERSON MIDDLETON: The measure passes.

15 We will move on now to item 4, which is  
16 information consent items. Are there any items to be  
17 pulled?

18 Is there a motion to approve?

19 COMMITTEE MEMBER TAYLOR: You don't need one.

20 CHAIRPERSON MIDDLETON: All right, then we will  
21 move on, since there is nothing to be -- and move to  
22 information agenda items.

23 5a, annual actuarial valuation Terminated Agency  
24 Pool. Mr. Robinson.

25 (Thereupon a slide presentation).

1 SENIOR PENSION ACTUARY ROBINSON: Good morning,  
2 Madam Chair, Board members. I'm Julian Robinson in the  
3 Actuarial Office. Happy to present the terminated agency  
4 valuation, which we do every year in September.

5 --o0o--

6 SENIOR PENSION ACTUARY ROBINSON: The fund as of  
7 June 30, 2022 is in a well-funded position. It has --  
8 whoops.

9 --o0o--

10 SENIOR PENSION ACTUARY ROBINSON: It has  
11 approximately \$360 million in assets and \$180 million in  
12 liabilities. The -- which make -- which gives it a funded  
13 status of close to 200 percent. Just to put the  
14 Terminated Agency Pool in perspective, the total assets  
15 are 360 million compared to the whole PERF, so it's about  
16 0.1 percent of the PERF. The size of the liabilities  
17 about \$180 million is about 0.05 percent of the PERF. So  
18 even though this is an important pool, relative to the  
19 size of the whole PERF, it's really very small.

20 --o0o--

21 SENIOR PENSION ACTUARY ROBINSON: The -- there  
22 were a number of changes which occurred in this valuation.  
23 There were four agencies added to the pool, which  
24 terminated in the year ending June 30, 2021. Those added  
25 approximately \$18 million worth of assets and liabilities



1 to the pool.

2 --o0o--

3 SENIOR PENSION ACTUARY ROBINSON: The assumptions  
4 also changed for the valuation. The assumptions for the  
5 TAP change every year we do the valuation. The discount  
6 rate increased up to 3.1 percent and the inflation rate  
7 actually went down to 2.2 percent. And that is the  
8 changes which were in effect for the TAP for the June 30,  
9 2022 valuation.

10 --o0o--

11 SENIOR PENSION ACTUARY ROBINSON: If you -- you  
12 can see that there was a change in the market value of  
13 assets that went from 390 million down to 361 million.  
14 The main reason for that decrease in the market value of  
15 assets was the investment loss. There was a similar  
16 decrease in the accrued liability from approximate -- from  
17 196 million down to 182 million. And the main reason that  
18 the liabilities dropped was a change in the discount rate  
19 and the underlying assumptions.

20 That's pretty much the description of what the  
21 status of the pool is. If there are any questions from  
22 the Board, I'd be happy to take them.

23 CHAIRPERSON MIDDLETON: Are there any questions?

24 I'm seeing none, but I want to thank you for  
25 staying on top of this. And this isn't the program that

1 we like to have people participating in, but it's  
2 incredibly important that we maintain this fund  
3 adequately.

4 SENIOR PENSION ACTUARY ROBINSON: Thank you. And  
5 I would also like to thank my team of actual analysts that  
6 were working with me to produce the report and the many  
7 other thousands of reports that we produce each year. I  
8 want to do a shout-out for actual analysts that lend a  
9 hand in all of that and make it possible to present all  
10 this stuff to the Board.

11 Thank you.

12 CHAIRPERSON MIDDLETON: All right. Thank you.

13 Next item is 5b CalPERS Board election methods  
14 and stakeholder engagement and for that Mr. Stone.

15 OPERATIONS SUPPORT SERVICES DIVISION CHIEF STONE:

16 Good morning, members of the Finance and  
17 Administration Committee. Dallas Stone, CalPERS team  
18 member.

19 At the April 2023 FAC meeting, the FAC directed  
20 staff to conduct an analysis related to voting methods,  
21 including ranked choice voting, RCV, and asked to engage  
22 with stakeholders to understand ways of increasing voter  
23 participation in future elections. I'll be reporting on  
24 both requests today.

25 Since April, the Operations Support Services

1 Division, or OSSD, has collaborated with the Policy  
2 Research and Data Analytics Division, also known as PRDA,  
3 and the Stakeholder Relations Division, also known as  
4 STRL, to fulfill these requests.

5 For this research, OSSD contacted several public  
6 jurisdictions that use ranked choice voting to collect  
7 data about their voting education efforts, costs, and  
8 results reporting practices. These jurisdictions  
9 included: the state of Alaska; City and County of San  
10 Francisco; City of Berkeley; Cambridge, Massachusetts;  
11 Takoma Park, Maryland; and Palm Desert, California. I do  
12 want to make a quick note regarding Palm Desert. At the  
13 of our research, this wasn't known, but we recently  
14 learned that on June 22nd, 2023, the Palm Desert City  
15 Council voted to drop ranked choice voting from being used  
16 in future elections.

17 For this research, PRDA also sourced information  
18 from organizations that advocate for ranked choice voting  
19 such as FairVote and RankedVote. For cost estimates, we  
20 relied on figures provided by Integrity Voting Systems  
21 since they are currently CalPERS's contracted vendor for  
22 election services and they also service public elections  
23 in 12 states in the U.S.

24 OSSD also requested the assistance from STRL to  
25 engage with stakeholders regarding election participation.

1 I'll first summarize the voting methods researched. The  
2 full report is included in attachment 4. PRDA researched  
3 four different types of voting methods: majority voting,  
4 which is currently used by CalPERS; plurality voting,  
5 which was used by CalPERS prior to 2005; and modified  
6 plurality and ranked choice voting, both of which CalPERS  
7 has never used.

8 Starting with majority voting. CalPERS  
9 implemented this method in 2005 where the candidate with  
10 more than 50 percent of the votes wins the election.  
11 We've used this method in 26 elections so far, where six  
12 elections have resulted in runoffs. Critics argue  
13 majority voting could result in additional runoff costs if  
14 there is not a majority winner. Since adopting majority  
15 voting, CalPERS has spent \$6.9 million on six runoffs,  
16 averaging \$1.2 million per runoff election. While in most  
17 cases runoffs see a lower voter turnout, we've seen an  
18 average increase of 0.38 percent in voter turnout.

19 Moving on to plurality voting. Before 2005,  
20 CalPERS used plurality voting where the candidate with the  
21 most votes wins, even if the candidate doesn't get more  
22 than 50 percent of the votes. Critics of this method  
23 argued that it favors incumbents and the winner may not be  
24 preferred by a majority of voters. In an election with  
25 multiple candidates, a small portion of voters could be

1 determined the winner.

2 Plurality is overall less resource intensive  
3 since it doesn't require runoffs. Historically, of the  
4 six runoffs held by CalPERS since 2005, five candidates  
5 with a plurality of votes in the original election  
6 received a majority of the votes in the runoff and won the  
7 runoff election. Using this data, proponents of plurality  
8 may argue that runoff elections rarely change the result.

9 The third voting method, which is modified  
10 plurality, requires the winning candidate to receive a set  
11 threshold of votes, for instance 40 or 45 percent to win.  
12 If no candidate reaches this threshold, a runoff is held  
13 between the two top candidates. This method ensures that  
14 a substantial portion of voters opt for the winning  
15 candidate. Compared to majority voting, this method  
16 reduces the chances of a runoff and may reduce costs  
17 associated with an additional election.

18 Had a threshold of 40 percent been in place,  
19 we've had -- we've had held only two runoffs instead of  
20 six. In other words, of the six primaries, four had  
21 candidates who received more than 40 percent of the votes.  
22 There's only been one case where the candidate with the  
23 most votes in the primary didn't win the runoff election.  
24 This example shows the risk with modified plurality where  
25 the winning candidate may not be preferred by a majority

1 of the voters.

2           The last voting method that was researched is  
3 ranked choice voting. That is described as a single  
4 election that determines the candidate who is elected by a  
5 majority of voters without the need of a separate runoff  
6 election. In elections with two -- with two -- or with  
7 more than two candidates, voters rank candidates in order  
8 of preference instead of just choosing one. If a  
9 candidate receives more than 50 percent of first choice  
10 votes in the first round of tabulation, they are declared  
11 the winner. If no candidate receives more than 50 percent  
12 of the first choice votes, then an elimination process  
13 begins where the candidate receiving the fewest first  
14 choice votes is eliminated. In the second round of  
15 tabulation, voters who selected the eliminated candidate  
16 as their first choice vote have their votes redistributed  
17 for their second choice. The votes are then recounted and  
18 this process is repeated until a candidate receives more  
19 than 50 percent of the votes.

20           Proponents reasons -- proponents reason that RCV  
21 increases voter turnout, because voters are only asked to  
22 participate in one election rather than additional  
23 runoffs. However, according to a study conducted by the  
24 National Conference of State Legislators, included in  
25 attachment 1, research on the impact of RCV on voter

1 turnout is limited and conclusions are mixed.  
2 Furthermore, CalPERS has seen consistent voter turnout  
3 between primaries and runoffs.

4 Proponents also argue that RCV leads to more  
5 positive campaigning and reduces polarization between  
6 candidates. It may also eliminate that spoiler effect,  
7 also known as vote splitting allowing like-minded  
8 candidates to compete without spoiling each other's  
9 chances of winning.

10 A voter experience study done by Joseph Coll,  
11 which is included in attachment 2, found that 68 percent  
12 of voters find RCV very or somewhat easy and 20 percent  
13 found the experience somewhat or very hard. The same  
14 report found that older voters were more likely to report  
15 difficulty with this voting method. Had this voting  
16 method been in place since 2005, nine of the 26 primaries  
17 would have required RCV due to having more than two  
18 candidates running. Of those nine, six had no majority  
19 winner in the initial round of vote counts, meaning  
20 subsequent rounds of vote counts would have been needed to  
21 determine a majority winner.

22 PRDA's research found that there were many  
23 factors to consider if CalPERS were to implement RCV. The  
24 voting method may change from year to year depending on  
25 the number of qualified candidates which would likely

1 require ongoing voter education or potentially lead to  
2 voter confusion. Ballot changes would result in extra  
3 costs related to the production printing times.  
4 Additional development time would be needed to emulate the  
5 same user experience for online -- for the online voting  
6 system.

7           Our current telephone voting would need to be  
8 eliminated as an avail -- as an available option due to  
9 the complexity of ranking candidates using a keypad. It  
10 would require amendments to the CalPERS Board election  
11 regulations. Ballot processing could take longer. A more  
12 complex ballot could lead to more ballot errors that would  
13 need to be adjudicated.

14           Our current Board election vendor does not have  
15 its own RCV tabulation system and it would require a year  
16 your more to develop. We would need to revise our recount  
17 procedures for an RCV election and work with our Board  
18 election vendor to ensure that the necessary technology is  
19 developed to conduct the recount. Because of the  
20 complexity of counting votes in an RCV election, a recount  
21 by hand would be impractical.

22           While most jurisdictions using RCV have reported  
23 success, the 2022 Oakland School Board race highlights  
24 that challenges that can arise with this method. In that  
25 race, a program error in the tabulation system resulted in



1 a candidate wrongly declared the winner. The link to that  
2 complete article about the selection is included in  
3 attachment 3.

4 CalPERS undergoes a contract bidding process  
5 every election cycle, which doesn't guarantee a continued  
6 partnership with our current Board election vendor in the  
7 next or future election cycles. The current vendor has  
8 one time -- a one-time licensing fee, which is paid out in  
9 the first election conducted in that election cycle.  
10 Because vendors may change from one election cycle to  
11 another, it's impossible to know if there would be a  
12 benefit from a one-time development fee paid to the  
13 current vendor.

14 PRDA also conducted a cost analysis of each of  
15 the voting methods that I've mentioned today, where they  
16 reviewed Board election costs from the past five election  
17 cycles and the estimated cost to implement RCV, which were  
18 provided by our vendor. The analysis determined that RCV  
19 would have cost CalPERS 11 percent more or about \$880,000  
20 per election when compared to majority voting costs. This  
21 increase comes from a variety of factors, which I've  
22 mentioned, such as a lengthier more complex ballot, which  
23 would also automatically increase printing, production,  
24 and ballot processing costs. Developing a ranked choice  
25 voting system that can accept votes from multiple voting

1 channels, such as online and mail-in paper ballots and  
2 tabulate them also adds to higher costs.

3 In comparison, plurality voting would have saved  
4 CalPERS 23 percent, or \$1.9 million, since it would have  
5 eliminated the need for runoffs. Modified plurality  
6 voting, with a 40 percent threshold in place for the  
7 winning candidate, would saved CalPERS 14 percent, or \$1.4  
8 million, since it would have eliminated four of the six  
9 runoffs that CalPERS held. The complete cost breakdown is  
10 provided in attachment 4.

11 Voter education and outreach costs weren't  
12 included in the cost analysis. However, we did ask other  
13 jurisdictions to share their costs. Cambridge,  
14 Massachusetts reported the lowest voter education cost at  
15 \$0.33 per voter, which included a voter pamphlet.

16 The State of Alaska reported spending about \$4.69  
17 per voter, which included voter education, materials  
18 distributed through traditional media, digital media,  
19 direct mail, and educational videos. They also partnered  
20 with a vendor to build a mobile application to host a mock  
21 election and provide voter guidance. Their cost doesn't  
22 include expenses related to translating materials into as  
23 many as 10 languages.

24 Palm Desert also partnered with a vendor for  
25 their educational efforts, which included mailers, fliers,

1 and all advertising. Their average cost was \$3.36 per  
2 voter. Berkeley stated that costs have come down  
3 significantly since their first RCV election, because  
4 voters are now familiar with the system. The complete  
5 table is included in attachment 4.

6           Apart from looking at voting methods and costs,  
7 PRDA also reviewed industry and peer jurisdiction  
8 practices among peer pension systems and U.S. elections at  
9 all levels. Plurality and majority voting are used most  
10 frequently. In California, other voter methods like RCV  
11 are increasing in popularity. Six California cities have  
12 already implemented RCV and some others are planning to do  
13 so in the future. RCV is also used in several  
14 professional associations and educational organizations.

15           This ends my report on the election methods  
16 research.

17           I'll now shift to the stakeholder engagement done  
18 by STRL. In 20 -- in June 2023, four 90-minute focus  
19 groups were conducted remotely with CalPERS members to  
20 investigate a variety of topics, including Board election  
21 participation. In these groups, retirees expressed a high  
22 level of engagement in CalPERS Board elections, largely  
23 driven by wanting to protect their retirement investments.  
24 Active members indicated that their lack of participation  
25 in CalPERS Board elections was due in part of their

1 confidence in CalPERS's good performance, but expressed a  
2 desire for more election information.

3 In these focus groups, participants were also  
4 asked whether there was a preference for the current  
5 majority voting system or for changing it to RCV. There  
6 was no clear preference for RCV, but some recognized that  
7 it could potentially be a cost-cutting measure. The  
8 complete focus group report, which was prepared by EMC  
9 Research, Incorporated was shared with the Board at the  
10 July 2023 off-site meeting.

11 This includes[SIC] my report and I'm happy to  
12 answer any questions you may have.

13 CHAIRPERSON MIDDLETON: All right. Are there any  
14 questions for Dallas? Are there any comments that any  
15 Board member would like to make?

16 COMMITTEE MEMBER TAYLOR: No, me.

17 CHAIRPERSON MIDDLETON: Ms. Taylor.

18 (Laughter).

19 COMMITTEE MEMBER TAYLOR: Am I on?

20 I am. Okay.

21 So Dallas, I had received some correspondence, so  
22 I had a couple of questions. There was some contention  
23 with our saying that it would cost more or -- and then  
24 there was another assertion that there's lots of vendors  
25 that do this. So could you kind of go into a little of

1 that. You did cover the costs, but -- and I see it on our  
2 Board books here, but what -- I guess what I'm looking at  
3 is it does look like it may cost less in the long run.  
4 But what about the vendors, because I know that we had a  
5 hard enough time finding vendors just to run an election.

6 OPERATIONS SUPPORT SERVICES DIVISION CHIEF STONE:

7 Thank you, Ms. Taylor. Just with regards to our  
8 cost assumptions, I'll just make a general statement that  
9 the estimates used in the cost analysis were provided by  
10 our current election services vendor Integrity Voting  
11 Systems. You know, we sought this information from IVS  
12 because of their knowledge of the CalPERS election  
13 requirements, industry experience, and because IVS's  
14 CalPER -- is CalPERS's current vendor for election  
15 services. IVS has been a CalPERS election services vendor  
16 for the past two election cycles and is contract -- and is  
17 contracted to continue to provide election services  
18 through 2025.

19 Staff can see cost estimate information for RCV  
20 implementation from additional vendors if the Board  
21 provides direction to that effect. I would just also add  
22 that having read that correspondence that the Board  
23 received, there's a lot that goes into administering our  
24 Board election from partnering with our Public Affairs  
25 Office and our Board elections team in the creation and

1 development of our ballot package. The vendor also prints  
2 packages and mails out all of our voting information that  
3 goes to our members, which, you know, when considering our  
4 amounts are over 1.2 or 1.3 million ballot packages that  
5 are printed, secured, and mailed out.

6 The elections vendor is also responsible for, you  
7 know, obviously providing a secure, you know, voting  
8 platform via online and telephone, and they have to meet  
9 certain federal disability requirements --

10 COMMITTEE MEMBER TAYLOR: Right.

11 OPERATIONS SUPPORT SERVICES DIVISION CHIEF STONE:  
12 -- which they do.

13 I would also add that our current vendor is also  
14 expected to provide a 24 by 7 member contact center to  
15 help our members during the voting period. They also have  
16 to receive and secure all of our paper ballots till the  
17 point of our voting period ends, and then the ballot  
18 tabulation and extraction begins, right?

19 So outside of just receiving ballots and putting  
20 them through a machine and the overall cost for that,  
21 there's a lot of other services that the vendor has to  
22 provide us to administer an election appropriately.

23 COMMITTEE MEMBER TAYLOR: Okay. Thank you.

24 CHAIRPERSON MIDDLETON: All right. Mr. Pacheco.

25 COMMITTEE MEMBER PACHECO: Thank you very much

1 for your -- for your report. I just want to kind of  
2 piggyback on that vendor aspect of it. So it's my  
3 understanding that this may be the last year? Are we in  
4 the final year of the vendor's contract or I'm just trying  
5 to...

6 OPERATIONS SUPPORT SERVICES DIVISION CHIEF STONE:

7 Our Board election contract runs through 2025,  
8 which would also require them to provide services for our  
9 member-at-large election. And then if there was any  
10 change obviously to our Board, they would be required to  
11 have to put on an election for us, between now and 2025.

12 COMMITTEE MEMBER PACHECO: So the question is, so  
13 in the last -- during the last cycle when we were at --  
14 looking for vendors for this particular issue, how many  
15 vendors did we actually get?

16 OPERATIONS SUPPORT SERVICES DIVISION CHIEF STONE:

17 I personally reached out to six different vendors  
18 in this -- in the election industry, only two provided --  
19 responded to our RFP. YesElections out of New York and  
20 IVS out of Washington.

21 COMMITTEE MEMBER PACHECO: And after they were  
22 selected, so -- and of those two, that it was selected  
23 by -- I mean, was -- it was by their expertise or I'm just  
24 trying to understand.

25 OPERATIONS SUPPORT SERVICES DIVISION CHIEF STONE:

1           There's various requirements and minimum  
2 qualifications that the -- that the vendors have to --  
3 have to meet and provide and there is a technical aspect  
4 to the scoring through the RFP as well as an interview.  
5 And the highest quality vendor, which was IVS, was  
6 selected at that time.

7           COMMITTEE MEMBER PACHECO: In your -- in your  
8 humble opinion, do you foresee that the next time we go  
9 through this cycle, do you feel that we will have more  
10 vendors apply for this particular or the same amount,  
11 which would be two?

12           OPERATIONS SUPPORT SERVICES DIVISION CHIEF STONE:  
13           Considering that we conducted our RFP I believe  
14 in 2020, we will again do our appropriate research to find  
15 out if there's any new vendors that are out there that  
16 provide this service and we will reach out to them and  
17 invite them to participate in the RFP. I can guarantee  
18 that.

19           I think a lot of the vendors that we spoke to  
20 after the fact provided feedback just with regards to  
21 CalPERS's scope and scale.

22           COMMITTEE MEMBER PACHECO: Um-hmm.

23           OPERATIONS SUPPORT SERVICES DIVISION CHIEF STONE:  
24           And a lot of these election vendors just provide  
25 maybe that election piece and they aren't -- they would



1 have to subcontract out for the printing and the mailing  
2 of the ballots and a lot of the other work that we  
3 guarantee. The other thing that we -- that our vendor had  
4 to work through this last period was ensuring that all of  
5 our election channels were ADA accessible. That was a --  
6 that was a major lift for them to ensure that as well.

7 COMMITTEE MEMBER PACHECO: So -- and -- very good  
8 then. So I think I kind of understand now. Thank you  
9 very much.

10 CHAIRPERSON MIDDLETON: All right. Are there any  
11 comments that any of the Board members would like to make?

12 Then let me ask one question. Dallas, when is  
13 the next scheduled time that we will go through another  
14 round of elections?

15 OPERATIONS SUPPORT SERVICES DIVISION CHIEF STONE:

16 Our next scheduled election is the 2025  
17 member-at-large.

18 CHAIRPERSON MIDDLETON: Okay. So that gives us  
19 some time but not a tremendous amount of time. All right.

20 So I want to thank you for the report and for the  
21 work that went into this. This was a very exhaustive  
22 study and I think you covered the territory extremely  
23 well. And as someone who has been observing issues around  
24 ranked choice voting for most of the last decade, I did  
25 not see anything that I thought was missing from your

1 review in your examination, so thank you.

2 OPERATIONS SUPPORT SERVICES DIVISION CHIEF STONE:

3 Thank you, Ms. Middleton. I, too, want to thank  
4 our team over in PRDA. They did an amazing job conducting  
5 the analysis for us.

6 CHAIRPERSON MIDDLETON: All right. So this is --  
7 Ms. Taylor.

8 COMMITTEE MEMBER TAYLOR: No, go ahead, Lisa.

9 CHAIRPERSON MIDDLETON: Okay. This is an  
10 information item, so we are not being asked to take any  
11 action today. So let me say, as the Chair, based on what  
12 I have seen and observed, I am not personally persuaded  
13 that a change in our existing election system is necessary  
14 or appropriate at this time. I think we have demonstrated  
15 with the majority voting that we are ensuring that every  
16 person who is elected to this Board has, in fact, received  
17 a clear majority of the voters. If there was an issue  
18 that's out there in terms of CalPERS that I would love to  
19 see us find a solution to, it would be how we would  
20 increase the number of individuals who are participating  
21 in our election. And while I have heard from advocates of  
22 ranked choice voting that this is the magic key that will  
23 unlock a substantial increase in the number of voters, I'm  
24 not seeing that that has been the case in those  
25 jurisdictions that have taken this on.

1           And while it -- as the survey here shows, 60  
2 percent of individuals believe it's relatively easy,  
3 another 20 percent believe it's very difficult. When it  
4 comes to elections, I think there are some values that are  
5 absolutely essential. And one of those is that  
6 individuals feel confident that when they have marked a  
7 ballot, that they have accurately marked for the  
8 individual that they wish to choose to represent them and  
9 that we then in turn count these ballots as accurately as  
10 possible. And making sure that we have that accuracy in  
11 both cases alongside of doing everything that we can to  
12 maximize participation and fairness in our elections I  
13 think should be our objective.

14           With that, Ms. Taylor, do you have comments?

15           COMMITTEE MEMBER TAYLOR: Yeah, a couple of  
16 things. Thank you, Ms. Middleton.

17           I just want to add to this that, yeah, everybody  
18 thinks there's a magic button for making more people vote  
19 and it, yeah, never works. I mean, we've been doing  
20 online and telephone voting thinking that would help and  
21 it seems like we're kind of where we have been for each  
22 voting cycle that I've been on the Board. So I don't  
23 know -- I appreciate the report. It was fulsome. I've  
24 looked at the letter and I see the counterarguments here  
25 for some of this. I will to have say that one of the

1 things that you brought forward with the cost of  
2 development, we have to pay for the cost of development,  
3 because the vendor would have to develop this for us. So  
4 that's why the cost of development is in there.

5 But finally, I just want to say, the report was  
6 great, but I'm not sure that we need to -- either that we  
7 need to move forward with this for the November meeting.  
8 I don't agree that we should move into ranked choice  
9 voting. I think the majority voting that we do with the  
10 runoff definitely secures a person that has the majority  
11 votes.

12 And I think it's interesting -- one of the things  
13 I was thinking about, and recently our union voted on this  
14 as well, but when you're marking this first, second  
15 choice, and you do it early -- say you do it early and  
16 then you find something out about those folks that you  
17 voted for and you're just stuck with that person, the  
18 second choice person, and you may want to change your  
19 vote, right? So you may want that runoff type vote rather  
20 than -- so that's where you sort of get hemmed in.

21 And then finally, I just -- I don't -- it came up  
22 on my email, Ms. Middleton, there's a public comment  
23 before we make a decision here, so...

24 CHAIRPERSON MIDDLETON: All right. Thank you.  
25 Before we move on to any public comments, Controller Cohen

1 is on the phone and I would like to give the floor to her.

2 BOARD MEMBER COHEN: Good morning, every one.

3 Good morning, everyone. It's Malia. I'll just be calling  
4 in today. Thank you.

5 CHAIRPERSON MIDDLETON: All right. Thank you.

6 All right. With that are any other comments from  
7 the Board?

8 No. All right, hearing none, we have three  
9 public comments. And I'd like to begin with the two  
10 callers that are on the phone and then we will move to  
11 everyone who's here in the audience.

12 STAFF SERVICES MANAGER I FORRER: Good morning,  
13 Madam Chair. We have Charles Webber to speak to Item 5b.  
14 Go ahead, Charles

15 CHARLES WEBER: Good morning, Board. My name is  
16 Charles Weber. I live here in Sacramento. I also am a  
17 member of FairVote. FairVote is a national organization  
18 that deals with the elections and primarily ranked choice  
19 voting. I would just like to start with saying that if  
20 you want to get information I think on ranked choice  
21 voting, probably one of the organizations you want to  
22 approach would be FairVote. It would also be an  
23 organization to check for vendors in California that could  
24 handle FairVote. As you know, there's a number of cities  
25 in California that currently use ranked choice voting.

1           And one of the things that was just mentioned was  
2 that by having a regular system that it's just easier for  
3 people, and I'm not sure that's entirely true. The thing  
4 that I look for in an election system is how democratic it  
5 is. And it seems to me that our current system lacks a  
6 certain amount of democracy. For example, a candidate  
7 that might be preferred by a majority of the voters might  
8 actually be the person that comes in third on the first  
9 round. And that person wouldn't have a chance to have  
10 voters express their preference because they've been  
11 eliminated because of only the top two advancing to the  
12 runoff.

13           As far as plurality, it basically is an  
14 oversimplification, but it often means that a majority of  
15 the people end up voting for somebody that didn't get  
16 elected and that the first elected is opposed by a  
17 majority of the voters.

18           One thing that wasn't mentioned in the outreach  
19 was New York City has recently went through a RCV  
20 election. And I thought it was interesting that of the 51  
21 city council members that a clear majority, I think it was  
22 29, were women, and of those, 25 were women of color.  
23 Almost one more and they would have had a majority. And  
24 so I think that's a system that, you know, wasn't studied.  
25 Also, I think that one thing we should probably look for

1 is a state vendor. Maybe you can't find a state vendor  
2 and maybe that's where you might want to ask an  
3 organization such as FairVote for some advice on that.

4 CHAIRPERSON MIDDLETON: Mr. Weber, your three  
5 minutes are -- have been exhausted.

6 CHARLES WEBER: Okay. Then I won't mention the  
7 Oscars or any of the other stuff. Okay. Thank you.

8 CHAIRPERSON MIDDLETON: Thank you.  
9 Our next caller, please.

10 STAFF SERVICES MANAGER I FORRER: Yes, Madam  
11 Chair. Our next caller is Steven Hill, speaking to Item  
12 5b.

13 CHAIRPERSON MIDDLETON: Good morning. You have  
14 three minutes.

15 STEVEN HILL: Can you hear me? Hello. Can you  
16 hear me?

17 CHAIRPERSON MIDDLETON: Yes, we can.

18 STAFF SERVICES MANAGER I FORRER: Yes.

19 STEVEN HILL: Hello. Great. Thank you very  
20 much. Good morning. Pleasure to join you today. My name  
21 is Steven Hill. I'm an elections consultant, co-founder  
22 of FairVote and the architect the ranked choice voting  
23 system in California.

24 I was in touch with staff earlier this summer,  
25 offered to be a source of information on some of these --

1 this item, but did not hear back from staff. So in  
2 reading the report, I've sent you a -- I understand you've  
3 had a copy of my response to the report. There are a  
4 number of inaccuracies in the report. Saying, for  
5 example, phone voting would have to be eliminated. No,  
6 that's not true. More complex ballot links to your  
7 ballot. No, that's not true. The open school board, it  
8 was a programming error. That's not true. It was a human  
9 error and human errors happen in a lot of elections in the  
10 United States, including in our Presidential election,  
11 including in a lot of non-ranked choice voting elections.

12 The voter education costs in Alaska and Palm  
13 Desert. Well, Alaska is a state that's four times the  
14 size of California. They're going to have a lot higher  
15 voting education costs than you're going to have in an  
16 election like this. I outlined in my memo the types of  
17 things you could do for voter education that would cost  
18 you, you know, pennies on the dollar. A lot of the  
19 numbers that's cited for the voter education cost as well  
20 as implementation costs were original costs when, for  
21 example, San Francisco, where I live, for the first  
22 election, they spent a million dollars on voter education.  
23 It was way overkill, but they really wanted to make sure  
24 the first one -- this is the first RCV election done in  
25 the United States, they wanted to make sure it went well.



1 So they spent a lot of money. Since then, the ongoing  
2 costs have come way, way down compared to the numbers  
3 being cited in that report.

4 The -- in terms of the costs for running an RCV  
5 election, the costs come from your existing vendor who  
6 does not have RCV capability. So they're giving you what  
7 looks to me like very highball numbers, because I  
8 contacted three vendors in the United States that can do  
9 RCV elections for you and I had responses back from them  
10 within 48 hours. And all of them said that they could do  
11 this for a lot less money. For example, the City of Santa  
12 Fe recently put in place ranked choice voting at a cost of  
13 \$25,000 to add the RCV capability.

14 So if you -- if you actually had an estimate  
15 there from an existing vendor that can do RCV for you, I  
16 think you'd find the numbers are far, far lower than what  
17 staff have cited in their report. And, in fact, the staff  
18 did, in fact, talk with a vendor that has RCV capability,  
19 and that -- they did not ask that RC -- that vendor for an  
20 estimate. I don't know why they didn't ask that vendor  
21 who can do RCV, and does RCV, elections here in California  
22 for an estimate, but for some reason they didn't.

23 And so, you know, there are options available to  
24 you. RCV is used in over 60 cities in the United States,  
25 five states are using it in one way or another. In terms

1 of the things that staff have to do for your elections,  
2 mailing of ballots, most vendors today -- pretty much all  
3 vendors mail ballots.

4 CHAIRPERSON MIDDLETON: Mr. Hill, your --

5 STEVEN HILL: In fact, the states of South  
6 Carolina and Louisiana use overseas ballots and they --

7 CHAIRPERSON MIDDLETON: Mr. Hill, your three  
8 minutes have been exhausted. Thank you.

9 STEVEN HILL: Okay. Well, thank you very much.  
10 And perhaps, down the road, we can revisit this  
11 conversation and we'd be happy to work with staff and the  
12 Board to come up with a good report for you.

13 Thank you so much.

14 CHAIRPERSON MIDDLETON: Thank you, sir.

15 Next caller.

16 STAFF SERVICES MANAGER I FORRER: Our next caller  
17 is for Item 5e, public comment.

18 CHAIRPERSON MIDDLETON: Are you --

19 STAFF SERVICES MANAGER I FORRER: I'm not sure if  
20 that's --

21 CHAIRPERSON MIDDLETON: We're not yet to 5e. We  
22 are on 5b as in boy.

23 STAFF SERVICES MANAGER I FORRER: Okay. So no  
24 more callers for 5b.

25 CHAIRPERSON MIDDLETON: Are you calling on 5e?

1 We will call you back when it is appropriate time.

2 Thank you.

3 CHAIRPERSON MIDDLETON: Mr. McRitchie, I think  
4 it's your turn and you've -- thank you for your patience.

5 MR. McRITCHIE: Thank you very much. I'd like to  
6 especially thank Ms. Walker for, during our last session  
7 on this issue, asking staff to go back and do an objective  
8 report. I know that most of the Board members do not  
9 favor ranked choice voting. You look at the Oakland  
10 elections and you say, okay, we didn't get the candidate  
11 we wanted. And, of course, I look at Presidential  
12 elections and say, well, I didn't get the candidate I  
13 wanted. And if we had ranked choice voting, probably  
14 would have.

15 But, you know, one of the things is when I look  
16 at this report, I think back to when I was testifying  
17 before Adam Schiff, when he was a State Senator, about  
18 things going on at CalPERS. And ironically, one of my  
19 confidants at that point was Fred Buenrostro, who at that  
20 point, was not the CEO of CalPERS. That happened later.

21 Now, there's a lot of things in this report  
22 that -- and I'm not saying that staff is corrupt. I'm not  
23 saying that at all. But I'm saying if they were, they  
24 might not go to a vendor that actually does ranked choice  
25 voting and ask them what would the cost be? They might

1 not talk to the Secretary of State's office to find out,  
2 oh, it's not complicated to figure out how votes would be  
3 counted under ranked choice voting, because the Secretary  
4 of State's office has established a method for that. They  
5 might not look at the fact that the method doesn't change  
6 when you have ranked choice voting. You don't go back and  
7 forth between plurality voting and ranked choice voting.

8           When you have two candidates, you rank one and  
9 two. Now, that's a lot easier than ranking five  
10 candidates. And, you know, one of the things -- one of  
11 canards here is that older people and some people find  
12 ranked choice voting harder. Okay. Well, I find ranked  
13 choice voting harder, because if I've got to pick out one  
14 candidate out of five, well, that's pretty easy. But if  
15 I'm looking at five candidates and I want to rank them by  
16 preference, well, that takes a little bit more work. So  
17 it's not because old people or some people are confused  
18 about how to rank their choices, it's about, okay, do I  
19 want to leave -- if we've got five candidates, we I want  
20 to only count four and then -- or three, you know, and  
21 leave the others blank or do I want to be a good citizen  
22 and fill out each choice?

23           So, yes, it's a little bit harder, but the  
24 counting method doesn't change. As Steven said, telephone  
25 voting, they can do that. It takes the same amount of

1 time. It takes the same amount of time to do a recount,  
2 so I think if you look at this report -- you know, and why  
3 didn't staff re -- we came here. We testified. We made  
4 the offer that we were here. We will connect you to  
5 people that do ranked choice voting. We will help you  
6 make an objective report. If you take an action -- it  
7 looks likes you're going to take no action. Just let it  
8 fall by the wayside, but, you know, even that's a  
9 decision. And you're making a decision, it appears, based  
10 on a report that by no means can be considered to be  
11 objective. I -- it just doesn't make sense.

12 So I think -- I hope you will ask staff to go  
13 back. Now, you know, if I was on the Board, I would not  
14 want to change the rules to be effective before the next  
15 contractor expires. I would make it so that, okay, these  
16 rules take effect at the time that you're going through  
17 the next contract cycle.

18 So obviously, the current contractor wouldn't be  
19 able to handle this. They'd have to hire somebody else.  
20 It would cost way more money. So I hope you will look at  
21 this, ask staff to do an objective report, work with us to  
22 make sure that they've gotten our feedback before they  
23 present it to you.

24 Any questions for me?

25 CHAIRPERSON MIDDLETON: No.

1 MR. McRITCHIE: Okay. Thank you.

2 CHAIRPERSON MIDDLETON: Ms. Taylor.

3 COMMITTEE MEMBER TAYLOR: Yes. Thank you. I  
4 just kind of want to give staff a moment to respond to  
5 some of these claims, if you want. But also, I think  
6 everybody knows that people are very passionate about  
7 ranked choice voting, people are very passionate about  
8 plurality voting. I don't think either one makes  
9 democracy more fair than the other. But if we're talking  
10 about the Presidential election, Mr. McRitchie, that's  
11 because of our electoral college. That's not because of  
12 ranked choice voting or lack thereof.

13 So if staff doesn't want to answer to that, I'm  
14 looking at our report and I think its very fulsome report.  
15 There was -- there's some assertions here that, you know,  
16 we should go to your folks or whoever. It looks like they  
17 went to a lot of different folks to look at this, so --  
18 but regardless, it's -- everybody is very passionate about  
19 one way or the other. We just went through this in my  
20 union. I get it, but it is up to the pleasure of the  
21 Board at this point.

22 CHAIRPERSON MIDDLETON: Okay. With that, we  
23 don't have any other public comments. Is -- are there any  
24 further questions, comments, or directions from the Board?

25 Hearing none, we will move on to Item 5c. And

1 thank you.

2 5c, investment return impact on employer  
3 contributions. Mr. Terando and...

4 (Thereupon a slide presentation).

5 CHAIRPERSON MIDDLETON: Go ahead, Scott.

6 CHIEF ACTUARY TERANDO: All right. Good morning,  
7 members of the Committee. Scott Terando with the  
8 actuarial office.

9 Every year at this time after the investment  
10 return comes out, we get a lot of questions about what's  
11 the impact on contributions, when is -- when is the timing  
12 on the contributions. And we thought it would be  
13 beneficial to present this item and provide, you know,  
14 stakeholders and the members of this Committee an idea of  
15 how the rate of return impacts employer contributions, the  
16 timing, and just give information and provide some  
17 guidance to both employers and Board members about how  
18 contributions work and the impact.

19 So with that, I'm going to pass it Kerry Worgan  
20 who's going to step through our presentation.

21 SUPERVISING PENSION ACTUARY WORGAN: Good  
22 morning, Board members. Kerry Worgan, Actuarial Office.

23 --o0o--

24 SUPERVISING PENSION ACTUARY WORGAN: The  
25 Actuarial Office just recently completed valuation reports

1 for State and schools at June 30th, 2022 and for all the  
2 public agencies at 2022. Those reports will then affect  
3 the rates following in fiscal year 23-24 for State and  
4 schools, and for 24-25 for our public agencies.

5 --o0o--

6 SUPERVISING PENSION ACTUARY WORGAN: Those  
7 valuation reports were based on a set of actuarial  
8 assumptions that the Board approved during our asset  
9 liability management cycle back in 2021. Those  
10 assumptions rely on assumed experience and our valuation  
11 reports reflect the actual experience over a one-year  
12 period. Typically, the gains and losses reflect  
13 investment returns payroll changes, some benefit changes,  
14 and some of the other demographic assumptions like  
15 mortality, longevity, termination, and retirements.  
16 Historically, we've seen that investment returns represent  
17 about 85 percent of our gains and losses, so it's the big  
18 item.

19 --o0o--

20 SUPERVISING PENSION ACTUARY WORGAN: Now, these  
21 assumptions themselves represent long-term assumpt --  
22 expectations. So we're typically looking 20 or more years  
23 into the future and setting the assumptions based on that  
24 long-term perspectives. So while we know that there's  
25 some fluctuation on a year-by-year basis, we don't rely on



1 the short-term period to change our assumptions.

2           The next -- so the asset liability review back in  
3 2021 and the experience study of 2021 have a four-year  
4 timeline. The mid-cycle review for the asset liability  
5 cycle is 2023. And at that point, we kind of review the  
6 capital market assumptions, some strategic asset  
7 allocations, and there will -- there will be more details  
8 following in November of this year. At this point, we are  
9 not recommending any changes to our assumptions during the  
10 mid-cycle review.

11                           --o0o--

12           SUPERVISING PENSION ACTUARY WORGAN: Now, the  
13 investment return reporting, you'll notice that  
14 preliminary rates come from our Investment Office in July.  
15 That was the 5.8 that was reported. And those rates get  
16 finalized at the end of September. You'll also note that  
17 the ACFR, the Annual Comprehensive Financial Report, gets  
18 published in November and that report reflects the final  
19 return for the year. So there's always a little bit of a  
20 true-up at the end of the fiscal year, because of private  
21 equity and real asset valuations. And that report gets  
22 published in November. And those are the assets that we  
23 use to reflect in our valuation reports going forward.

24                           --o0o--

25           SUPERVISING PENSION ACTUARY WORGAN: As an

1 example, you can see the last three years here on this  
2 slide. You'll see the fiscal year 21-22. The preliminary  
3 number was negative 6.1 that was reported. The final  
4 number that comes out in the ACFR was negative 7.5. So  
5 you'll see that for fiscal year 22-23, the preliminary  
6 number is the 5.8. The final number will be known within  
7 the next month or so.

8 --o0o--

9 SUPERVISING PENSION ACTUARY WORGAN: All right.  
10 So I just want to step through what that investment  
11 loss -- we see that a 5.8 has been reported. Our assumed  
12 return is 6.8, so we have effectively a one percent  
13 investment loss. And what does that translate into our  
14 public agencies in terms of additional costs going  
15 forward?

16 So this hypothetical plan has a hundred million  
17 in assets at 6/30/2022. We assumed that they were going  
18 to earn the 6.8, so the expected assets would have been  
19 1.6.8. The actual, based on the 5.8 preliminary, comes in  
20 at 1. -- 105.8, so that \$1 million loss now has to be  
21 amortized over the next 20 years going forward by the  
22 agency.

23 --o0o--

24 SUPERVISING PENSION ACTUARY WORGAN: So we take  
25 that \$1 million loss at June 30th, 2023. We have to roll

1 it forward two more years before they start paying it down  
2 in 25-26. So the 100 -- or, sorry, the \$1 million loss  
3 grows at 6.8 percent for two years and then they start  
4 making payments on that on a ramp, because it's an  
5 investment loss, so there's a five-year ramp-up, and then  
6 level payments for the balance of the 20-year period. And  
7 you can see this example that that \$1 million loss  
8 translates into an additional contribution for that agency  
9 of 24,517. And again on a five-year ramp climbs up to  
10 122,587.

11 Now, this example is actually quite helpful,  
12 because if I have a plan with 10 million of assets, I'm  
13 just going to take 10 percent of those payments, and so  
14 you're going to make a payment of 2,400. It also gives the  
15 ability, when we finalize the return -- for example, if  
16 the final return was six percent, we can then take 80  
17 percent of these payments as a representative of what  
18 their contributions would be.

19 --o0o--

20 SUPERVISING PENSION ACTUARY WORGAN: Finally, we  
21 also make available to all our agencies the Pension  
22 Outlook Tool, where they can actually go in for their  
23 particular plan and input that 5.8 percent return in the  
24 first year, or whatever the final rate happens to be and  
25 model what their contribution impacts will be for their

1 particular plans. You'll also see on here that we also  
2 build in some other parameters for like PEPRA transition.  
3 Under our baseline assumption, we assume a 15-year  
4 transition through PEPRA. So what they will see when they  
5 run the model --

6 --o0o--

7 SUPERVISING PENSION ACTUARY WORGAN: -- is an  
8 expectation of what their -- on the blue line what their  
9 funded status impact would have been. And this is just a  
10 representative plan that I pulled out of Pension Outlook.  
11 You'll see that there's a slight decline in their funded  
12 status from the baseline down to the model. And you'll  
13 also see the red line being the employer rate a slight  
14 increase. And you can kind of see that that tracks up a  
15 little bit for the first five years and then declines as  
16 those existing bases fall off and get paid off. The model  
17 also reflects, as I said, the PEPRA transition, that there  
18 is some sort of cost savings built in to the projection by  
19 assuming a transition over a 15-year period.

20 So with that, I'm going to pass it on to Scott,  
21 if he has any comments on the PEPRA.

22 CHIEF ACTUARY TERANDO: Yeah, I'll just add a few  
23 more comments about including the PEPRA and the PEPRA  
24 savings. You know, as, you know, the Board's aware, you  
25 know, we switched the PEPRA benefits about 10 years ago,

1 and there's been savings throughout the last 10 years and  
2 going forward. Right now, if we look at the whole total  
3 population for the system, I think we have around 60  
4 percent PEPRA members. If we compare that to our expected  
5 values, if we, you know, go back 10 years and look at what  
6 we expected 10 years ago to where we are now, we're, I  
7 think, within about five percent for the plans, in terms  
8 of where we expected the population to be. I think we're  
9 a little bit further long with the -- with the  
10 miscellaneous members. I think we're around five percent  
11 more. For the safety members, we're seeing a little bit  
12 less than expected, around five percent less, in terms of  
13 headcount.

14           Keep in mind, when we talk about PEPRA and the  
15 impact on savings, a lot of those savings are based on the  
16 payroll of the members as opposed to the headcount. And  
17 those numbers are different while we have -- like I  
18 mentioned previously, we were within about five percent on  
19 the plus side for miscellaneous members and a little on  
20 the negative side for safety members. When we look at  
21 like where we expected payroll to be, we see that safety  
22 is around 10 percent less than where we expected. And so  
23 what that is telling us is the savings aren't as high as  
24 what we anticipated. For miscellaneous members, we're a  
25 bit closer.

1           We plan to do a more thorough analysis and bring  
2 those numbers back to this Committee in November as part  
3 of the funding levels risk report, where we will present  
4 both past savings and anticipated savings for the next 10  
5 and 20 years going forward, and give some estimates on  
6 impacts on rates for employers on the PEPRA side. So  
7 that's just a little bit additional information.

8           You know, the Pension Outlook, you know, it  
9 allows you to kind of see where things are going with  
10 PEPRA. And, you know, one way of, you know, trying to put  
11 some perspective on this is you can eliminate PEPRA going  
12 forward and you can see what kind of impacts a particular  
13 employer would have in terms of rates. And so you can  
14 get -- you know, we're talking generalities here, but  
15 using Pension Outlook, you can get a little bit more  
16 specific for employers.

17           And with that, I think we'll open it up for  
18 questions.

19           CHAIRPERSON MIDDLETON: All right. Thank you.  
20 Kerry, could we go back to the slide where you're showing  
21 the five-year that is added in and then the progression?

22           Yes, that one. Thank you. So -- and this is a  
23 good chart. Now, in the example that you're giving, there  
24 was in effect a \$1 million loss in one year.

25           SUPERVISING PENSION ACTUARY WORGAN: Right.

1           CHAIRPERSON MIDDLETON: But we have a rolling  
2 five years, so how do you calculate in the other four  
3 years into this process or the other years?

4           SUPERVISING PENSION ACTUARY WORGAN: Okay. So  
5 you're talking about we have a \$1 million loss for the  
6 one-year.

7           CHAIRPERSON MIDDLETON: Right.

8           SUPERVISING PENSION ACTUARY WORGAN: That gets  
9 ramped in. So you have a progression over the next five.  
10 Are you talking like additional years of investment  
11 losses?

12          CHAIRPERSON MIDDLETON: Yes.

13          SUPERVISING PENSION ACTUARY WORGAN: So any --

14          CHAIRPERSON MIDDLETON: Which could have been  
15 losses, which could have been gains.

16          SUPERVISING PENSION ACTUARY WORGAN: Right. So  
17 the existing or the past investment returns are reflected  
18 in your amortization schedule. So you'll see a schedule  
19 of what happened --

20          CHAIRPERSON MIDDLETON: Right.

21          SUPERVISING PENSION ACTUARY WORGAN: -- and then  
22 the payments that are progressing on there. And then  
23 going forward, if you want to model, like Pension Outlook  
24 can do, and say, well, if we assume an eight percent  
25 return next year or a four percent return, that will kick

1 up a new loss or gain base and it will be amortized again  
2 over a 20-year period with a five-year ramp.

3 CHAIRPERSON MIDDLETON: All right. Thank you.

4 SUPERVISING PENSION ACTUARY WORGAN: Yep.

5 CHAIRPERSON MIDDLETON: Mr. Pacheco.

6 COMMITTEE MEMBER PACHECO: Yes. Yes. Thank you,  
7 Scott. Thank you, gentleman regarding this. So I want to  
8 go back to -- actually go back to that particular question  
9 on the -- first of all, the PEPRA. You mentioned that we  
10 are now at 60 percent, PEPRA versus classic, is that  
11 right, Scott?

12 CHIEF ACTUARY TERANDO: Yeah, that's the latest  
13 numbers we got from our -- running through our membership.

14 COMMITTEE MEMBER PACHECO: And this has begun  
15 since 2013. Do you foresee that even accelerating even  
16 further to get to maybe 70, 80?

17 CHIEF ACTUARY TERANDO: I think -- you know, it's  
18 been fairly constant about four to five percent, but, you  
19 know, as you get more and more PEPRA members, you know,  
20 that rate is going to come down, because you're going to  
21 have the people -- the classic members who kind of work  
22 through the system. And it really depends on -- we'd have  
23 to look at our projections and see the remaining  
24 classic -- the classic members and look at some  
25 projections on that.



1 COMMITTEE MEMBER PACHECO: Um-hmm.

2 CHIEF ACTUARY TERANDO: I think, you know, during  
3 the last few years during COVID, maybe a number of people  
4 retired earlier and we had a higher number of people  
5 retiring earlier. And so that bumped up, you know, the  
6 attrition of classic members. And then I think what's  
7 going to happen probably is that retirement rates are  
8 going to come down.

9 COMMITTEE MEMBER PACHECO: Um-hmm.

10 CHIEF ACTUARY TERANDO: And so you may just get  
11 turnover from PEPRA members -- new PEPRA members and less  
12 classic retiring in the next several years. So I think,  
13 you know, the rate is going to -- it will continue in  
14 terms of the amount of PEPRA members are going to continue  
15 to increase, but I think at a slowing pace -- a slower  
16 pace than what we've seen.

17 COMMITTEE MEMBER PACHECO: Okay. Thank you for  
18 that question. The next question I have asked is  
19 regarding the loss, in this hypothetical, we had the  
20 million dollar loss, you know, it's just -- it's just one  
21 hypothetical, but it's my understanding that we also have  
22 some of the public agencies have this section 115. It's  
23 that prepaid -- I believe, it's the prepaid pension trust.

24 CHIEF ACTUARY TERANDO: Um-hmm.

25 COMMITTEE MEMBER PACHECO: Is that being utilized

1 a lot? Are there a lot more agencies utilizing that? And  
2 is -- it appears that it could be helpful for other --  
3 other -- our other stakeholders in this area. If you guys  
4 can elaborate on that, that would be great.

5 SUPERVISING PENSION ACTUARY WORGAN: You want me  
6 to take it?

7 CHIEF ACTUARY TERANDO: Yeah. I don't have the  
8 number of agencies that are actually utilizing the 115  
9 trust. We could provide that information to the Board in  
10 a follow-up note in terms of how many agencies are -- have  
11 a 115 trust and what the assets are. But what that allows  
12 is that allows flexibility for those agencies in terms of  
13 when we have losses, they can use that -- they can  
14 transfer money from the 115 trust to cover increased  
15 costs. I think it -- the 115 trust provides employers the  
16 ability to level out the contributions over the years,  
17 because, you know, it allows them to transfer assets when  
18 there's losses. And when there's additional gains, they  
19 may be able to take that money and set it aside in the 115  
20 trust for these type of purchases.

21 COMMITTEE MEMBER PACHECO: So it's kind of a  
22 piggy bank then basically?

23 CHIEF ACTUARY TERANDO: Yeah. And it's up to the  
24 employers. You know, the employers have several options.  
25 A number of employers will make additional contributions

1 on their unfunded --

2 COMMITTEE MEMBER PACHECO: Um-hmm.

3 CHIEF ACTUARY TERANDO: -- where they pay it down  
4 immediately and some will choose to put it in the 115  
5 trust. So you have, you know, choices for employers and  
6 where they put the money. Do they want to put it into the  
7 system, you know, up front and see a reduction in costs  
8 immediately or do they want to kind of have the ability to  
9 manage addition -- when they pay those contributions and  
10 how they pay them?

11 COMMITTEE MEMBER PACHECO: And my last question  
12 just on a corollary with respect to that is in the Pension  
13 Outlook, does that -- does that take into account those  
14 kinds of sayings? If you could add -- you know, compute  
15 the savings if you were to use the section 115 and figure  
16 out savings, is that possible?

17 SUPERVISING PENSION ACTUARY WORGAN: At the  
18 present time, we do not have a 115 trust feature in there.  
19 And we're really looking at pension assets within the  
20 PERF. But it does give them the ability to download all  
21 that information, a 30-year budget sheet of all their  
22 costs.

23 COMMITTEE MEMBER PACHECO: Right.

24 SUPERVISING PENSION ACTUARY WORGAN: And I've  
25 talked to a few agencies that use their 115 trust and

1 supplement that. So they understand that if we have a bad  
2 year, we can use that as a rate stabilization account and  
3 use some of that money out of that account in bad years or  
4 in good years to put money back into that account and use  
5 it within their budgeting overall.

6 COMMITTEE MEMBER PACHECO: Very good then. Thank  
7 you so much.

8 ACTING CHIEF FINANCIAL OFFICER NIX: Director  
9 Pacheco, we have -- as of our most current report, we have  
10 89 agencies that are participating in the prefunding  
11 trust.

12 COMMITTEE MEMBER PACHECO: And of the -- out of  
13 the -- out of a total of how many of our agencies?

14 SUPERVISING PENSION ACTUARY WORGAN: Seventeen  
15 hundred.

16 ACTING CHIEF FINANCIAL OFFICER NIX: A little  
17 over 1,500.

18 COMMITTEE MEMBER PACHECO: So there's -- there's  
19 still -- there's room for addition --

20 ACTING CHIEF FINANCIAL OFFICER NIX: It's still  
21 fairly new, so, I mean --

22 COMMITTEE MEMBER PACHECO: Fairly new.

23 ACTING CHIEF FINANCIAL OFFICER NIX: Yeah. And  
24 the schools can't participate yet, so that's part of  
25 the --

1           COMMITTEE MEMBER PACHECO: Is that -- is that  
2 something that -- so schools can't participate at all.  
3 Okay.

4           CHIEF ACTUARY TERANDO: I believe there's  
5 legislation out this year to allow them.

6           ACTING CHIEF FINANCIAL OFFICER NIX: Yes.

7           CHIEF ACTUARY TERANDO: Or proposed legislation  
8 that --

9           ACTING CHIEF FINANCIAL OFFICER NIX: Right.

10          CHIEF ACTUARY TERANDO: -- will allow them to  
11 participate. So that is being looked at.

12          COMMITTEE MEMBER PACHECO: Very good then. Thank  
13 you very much for that information.

14          CHAIRPERSON MIDDLETON: Ms. Taylor.

15          COMMITTEE MEMBER TAYLOR: Oh, thank you, Chair  
16 Middleton. So I thought about this when I was looking  
17 through this. So I'm going to light your hair on fire,  
18 sorry Scott.

19                 (Laughter).

20          COMMITTEE MEMBER TAYLOR: But our employers and  
21 our PEPRA employees kind of suffer when we have a good  
22 year too, and that's because of our smoothing for the 20  
23 years, right? The -- you know, the buyback of the rates  
24 or the buydown of the rates, if we do really well. And we  
25 implemented that. I was on the Board when we implemented

1 that. I'm wondering if we need to continue that right  
2 now? I mean, I know we can make the choice not to  
3 implement it, but we can also make the choice to implement  
4 it, if we get rid of it. So you understand what I'm  
5 talking about? The --

6 CHIEF ACTUARY TERANDO: You're talking about the  
7 ramp-up?

8 COMMITTEE MEMBER TAYLOR: The ramp -- no, the  
9 20-year of -- yeah, the buydown. The rate buydown.

10 CHIEF ACTUARY TERANDO: Oh, the rate buydown.

11 COMMITTEE MEMBER TAYLOR: Yeah.

12 CHIEF ACTUARY TERANDO: Well, that's a separate  
13 policy. That's a -- the Risk Mitigation Policy.

14 COMMITTEE MEMBER TAYLOR: But I just watching as  
15 we -- we're in a down year and the year before we were in  
16 a -- in a good year and the employers got hit both times,  
17 so --

18 CHIEF ACTUARY TERANDO: Yeah. Yeah. I mean,  
19 that's a separate policy. I think if we want to revisit  
20 it, then that would be up to the Board --

21 COMMITTEE MEMBER TAYLOR: Okay.

22 CHIEF ACTUARY TERANDO: -- to bring that policy  
23 back for --

24 COMMITTEE MEMBER TAYLOR: Okay. It's a thought.

25 CHIEF ACTUARY TERANDO: Yeah. So I -- what

1 you're saying is back in 2021 when the Risk Mitigation  
2 Policy dropped the discount rate two-tenths of a percent.

3 COMMITTEE MEMBER TAYLOR: Yes.

4 CHIEF ACTUARY TERANDO: That's right. Okay.

5 COMMITTEE MEMBER TAYLOR: Yes. And we -- and  
6 then thereby increasing the --

7 CHIEF ACTUARY TERANDO: Yeah. So keep in mind  
8 with the Risk Mitigation Policy, it doesn't all -- it's  
9 designed so it doesn't take -- when it drops the discount  
10 rate, the costs are covered with the remaining gain, so --

11 COMMITTEE MEMBER TAYLOR: But that's not  
12 necessarily true because when we discounted, it hits the  
13 employers.

14 CHIEF ACTUARY TERANDO: Yeah. So the unfunded --  
15 the unfunded liability is pretty much offset for the  
16 employers. So, you know, if the -- you know, when we drop  
17 the discount rate, the unfunded liability went up and it  
18 used about half of the gain and the remaining gain offset  
19 that unfunded liability. So when we had the gain, there  
20 basically no benefit to the employers. The rate stayed  
21 the same for the unfunded. Now, on the normal cost side,  
22 dropping the discount rate increases the normal cost --

23 COMMITTEE MEMBER TAYLOR: Exactly.

24 CHIEF ACTUARY TERANDO: -- and that would -- that  
25 would hit the PEPRA members.

1 COMMITTEE MEMBER TAYLOR: Right.

2 CHIEF ACTUARY TERANDO: So that's the policy.

3 You know, it can only -- it could only address trying to,  
4 you know, balance the cost on the unfunded, but it didn't  
5 address the normal cost side.

6 COMMITTEE MEMBER TAYLOR: Right, but we wouldn't  
7 have thought about reducing the rate had we not had that  
8 return, right? That's how it works.

9 CHIEF ACTUARY TERANDO: It was kind of both,  
10 because remember it hit during the middle of the ALM  
11 Policy. So, you know, the rate was reduced because of the  
12 Risk Mitigation Policy. But we were also doing an ALM  
13 during that time, and so, you know, those kind of -- kind  
14 of ran into one another, and so it's difficult to say  
15 where we would have landed with the ALM if we hadn't  
16 dropped that discount rate going into the ALM session.

17 COMMITTEE MEMBER TAYLOR: Okay. I'm just -- like  
18 I said, it would light your head on fire, so --

19 CHIEF ACTUARY TERANDO: Yes.

20 COMMITTEE MEMBER TAYLOR: If Ms. Middleton wants  
21 to look at that at a different time, that would be a  
22 thought.

23 CHAIRPERSON MIDDLETON: I think that is something  
24 to consider at a different time.

25 COMMITTEE MEMBER TAYLOR: Thank you.



1 CHAIRPERSON MIDDLETON: Mr. Rubalcava.

2 COMMITTEE MEMBER RUBALCAVA: Thank you, Scott.  
3 Actuarial policy we have to remember is actuarial. It's  
4 not accounting. And so we have to look at the long range.  
5 So I appreciate the presentation and I'm glad we have  
6 models to help employers look at it. And I think what  
7 employers look for is stability. They don't like the  
8 volatility from -- that happens when we have, you know,  
9 positive 22 percent and then a negative 5. -- and then the  
10 negative, and 5.81 percent low. So I think -- I think  
11 that's what the beauty of actuarial is it allows you that  
12 smoothing opportunity, the approach. And so maybe an  
13 educational thing would be helpful, Mr. Chair.

14 But I think this is a very good and we should  
15 look at it. It's -- and in the long -- and if we look at  
16 your chart, in the long term, yes, there will be immediate  
17 impact on the employer, a slight increase, but long term,  
18 it would -- we will -- the unfunded liability will  
19 decrease as a percentage, the funded policy -- the funded  
20 ratio will increase, employer contributions will decrease,  
21 and we'll have a more stable and secure retirement for our  
22 members and the beneficiaries. So I think that's the  
23 beauty of actuarial science, so I appreciate that, and --  
24 but I think an educational would be helpful. Thank you  
25 very much. Scott, thank you.

1 CHAIRPERSON MIDDLETON: Thank you. And I second  
2 those comments. I can tell you public employers greatly  
3 appreciate predictability, and stability, and the ability  
4 to budget for these costs. So I thank my colleagues.

5 I'm not seeing any other questions or comments  
6 and so thank you, gentlemen, for a great report.

7 With that, we've come to item 5d, which is  
8 summary of Committee direction.

9 ACTING CHIEF FINANCIAL OFFICER NIX: Madam Chair,  
10 I just took down one thing and it was to bring back the  
11 Risk Mitigation Policy for discussion. I don't know if  
12 you want that as an information item or --

13 CHAIRPERSON MIDDLETON: Okay.

14 ACTING CHIEF FINANCIAL OFFICER NIX: -- just as  
15 educational.

16 CHAIRPERSON MIDDLETON: Informational.

17 ACTING CHIEF FINANCIAL OFFICER NIX: Okay.

18 That's all I have.

19 CHAIRPERSON MIDDLETON: All right. With that, we  
20 will move on to 5e. And we had the lady that was trying  
21 to make public comment earlier.

22 STAFF SERVICES MANAGER I FORRER: Yes, Madam  
23 Chair. We have William Stuart. Go ahead, William.

24 WILLIAM STUART: Hello. This may be related to  
25 5a CalPERS strategy to ensure members have access to

1 equitable, high quality, affordable health care.

2 Are you able to hear clearly?

3 CHAIRPERSON MIDDLETON: We can hear you, but --

4 WILLIAM STUART: Hello.

5 CHAIRPERSON MIDDLETON: We can hear you, sir, but  
6 this is not a conversation on health care. That will come  
7 up later today.

8 WILLIAM STUART: Okay. When should I -- how --  
9 who would I talk to to find out about the Health and  
10 Pension Committee schedule? It was supposed to be nine  
11 o'clock.

12 CHAIRPERSON MIDDLETON: Sure. If you will remain  
13 on the line, we will have someone work with offline and  
14 arrange for that --

15 WILLIAM STUART: Okay.

16 CHAIRPERSON MIDDLETON: Mr. Palkki, did you have  
17 a comment?

18 WILLIAM STUART: Thank you.

19 COMMITTEE MEMBER TAYLOR: You have to --

20 CHAIRPERSON MIDDLETON: Yeah.

21 There we go.

22 BOARD MEMBER PALKKI: Thank you, Chair. Just  
23 really quickly, I don't want to start the day off on a  
24 wrong note. It's -- you know, we're all passionate about  
25 our different views and things of that sort. And on a day

1 where we -- especially today, where we're going to  
2 appreciate staff for their hard work, I just want to share  
3 my appreciation to the management teams and to the staff  
4 for all the hard work and the data that was presented this  
5 morning, because I know that there's a lot of hours, a lot  
6 of lost sleep that goes into preparing all of this work,  
7 so I just want to share my appreciation for that. Thank  
8 you.

9 CHAIRPERSON MIDDLETON: All right.

10 VICE CHAIRPERSON MILLER: Hear, Hear.

11 (Applause).

12 CHAIRPERSON MIDDLETON: Hear, hear.

13 CHAIRPERSON MIDDLETON: All right. Thank you.

14 We are adjourned for Finance and Administration Committee.  
15 We will convene the Risk and Audit Committee in five  
16 minutes?

17 VICE CHAIRPERSON MILLER: Well, why don't we just  
18 do -- why don't -- we'll just start at 10 o'clock.

19 CHAIRPERSON MIDDLETON: We will resume with Risk  
20 and Audit at 10 a.m. Thank you.

21 (Thereupon the California Public Employees'  
22 Retirement System, Board of Administration,  
23 Finance & Administration Committee meeting  
24 adjourned at 9:46 a.m.)

25

CERTIFICATE OF REPORTER

I, JAMES F. PETERS, a Certified Shorthand Reporter of the State of California, do hereby certify:

That I am a disinterested person herein; that the foregoing California Public Employees' Retirement System, Board of Administration, Finance & Administration Committee meeting was reported in shorthand by me, James F. Peters, a Certified Shorthand Reporter of the State of California;

That the said proceedings was taken before me, in shorthand writing, and was thereafter transcribed, under my direction, by computer-assisted transcription.

I further certify that I am not of counsel or attorney for any of the parties to said meeting nor in any way interested in the outcome of said meeting.

IN WITNESS WHEREOF, I have hereunto set my hand this 21st day of September, 2023.



JAMES F. PETERS, CSR  
Certified Shorthand Reporter  
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